









Our vision

We accelerate the global transition towards a clean energy future

Our mission

We design, build, finance, operate and maintain high quality renewable energy powerplants that creates financial, social and environmental values in selected markets

Our Values

Enthusiasm







Agility

Interaction

Integrity

Front page photo

Tinfos I with view of Heddalsvannet, Notodden. Photo: Bjarne Berge



Tinfos' CEO on sustainability

Hydropower, a renewable energy source with a long history, plays a crucial role in the global shift towards sustainable energy production. The development, construction, and operation of hydropower plants are key components in harnessing the power of water to generate clean electricity while minimizing environmental impact. We at Tinfos are proud to work in the hydropower industry, and our aim is always to make our activities in sustainable manners, both during planning, construction and operation of hydropower plants.

The first step in the journey towards sustainable hydropower is the development phase. This stage involves careful planning and assessment to identify suitable locations for hydropower plants by our project developers. Environmental impact assessments are essential to ensure that the chosen sites do not harm local ecosystems or communities. By opting for sites with minimal environmental impact, developers can mitigate potential harm to biodiversity and safeguard sensitive habitats at early stages in our projects.

Once a suitable site is identified, the construction phase begins. Sustainable construction practices are paramount to ensure that the project aligns with environmental goals. This includes utilizing eco-friendly materials, minimizing waste generation, monitoring GHG-emmissions and implementing erosion control measures to protect water quality. Furthermore, involving local communities in the construction process can ensure that their needs and concerns are addressed.

As the hydropower plant nears completion, the focus shifts to the operation phase. Sustainable operation practices are essential to maximize energy output while minimizing environmental degradation. Regular maintenance and monitoring of the plant's infrastructure are crucial to ensure its long-term viability. Additionally, implementing fish-friendly technologies such as fish ladders and screens can help mitigate the impact on aquatic ecosystems.

One of the key benefits of hydropower is its ability to provide a reliable source of renewable energy. By harnessing the power of flowing water, hydropower plants can generate electricity without producing greenhouse gas emissions. This reduces reliance on fossil fuels and helps combat climate change, making hydropower an essential component of a sustainable energy mix.



Øyvind Frydenberg, CEO, Tinfos AS

In conclusion, the development, construction, and operation of hydropower plants are integral to the transition towards a more sustainable energy future.

By prioritizing environmental protection, community engagement, and efficient operation practices in sustainable hydropower projects we at Tinfos firmly believe that we play an important role contributing to a cleaner, greener world for generations to come as we continue to explore market possibilities both home in Norway and abroad.

Øyvind Frydenberg CEO, Tinfos AS



Our climate commitment

According to the United Nations, the energy sector currently accounts for approximately three-quarters of greenhouse gas emissions and plays a crucial role in mitigating the adverse impacts of climate change. Transitioning from fossil fuel-based power generation to renewable energy sources, such as hydropower, can significantly curb carbon emissions.

At Tinfos, we are unwavering in our commitment to constructing and operating hydropower facilities that generate renewable energy, thereby fostering a greener energy landscape. Our dedication reflects our pledge to achieve a net-zero emissions target by 2050.

In the past year, Tinfos successfully met its climate objectives for 2023 by producing 279 GWh of renewable hydropower at our facilities. We achieved this milestone by commissioning a new small hydropower plant and progressing on two additional hydropower construction projects in Norway.

To bolster our sustainability efforts, we have expanded our team with additional personnel, enabling us to effectively monitor greenhouse gas emissions stemming from our operations. This augmentation empowers us to proactively identify and implement measures to mitigate emissions associated with our hydropower projects.

Our endeavors are yielding tangible outcomes, which we intend to leverage to establish stringent criteria for our suppliers in forthcoming projects. By doing so, we aim to diminish the overall carbon footprint attributed to our hydropower plant construction activities.

Baseline year: 2021 – Target year: 2024





Indonesisa, Lobu river Photo: Asep Maulana S.A. (Tinfos PE- Geodetic)

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We have included the information related to Communication on Progress (COP) report which is our annual disclosure to our stakeholders on progress made in implementing the ten principles of the UN Global Compact and information relevant to the Norwegian Transparency Act that came into effect 1 July 2022.

Comments to this report?

Contact: Name, title: Asgeir Drugli Phone: +47 450 21 003 Email: <u>asgeir.drugli@tinfos.no</u>



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Different project. Smådalselva (big, left side), early startup, pipeline route. Frøytlandsfoss (up to the right), Intake area power station and Kjetevatn (down to the right), Flateland. Photo: Marianne B Kanstad and Alexandru Titi Georgescu



Project activities in filed, Indonesia and Norway. Photo: Bustan, Alexandru Titi Georgescu and Royer Hartvigsen.



ABOUT THIS REPORT

Report period: *Calendar year 2023*

By publishing our report on sustainability, we hope that our transparent reporting to our stakeholders provides useful information about our sustainability and ESG effort and impact.

Tinfos AS is a medium-sized Norwegian company with 34 employees as pr. 31.12.2023. In addition, Tinfos owns the company PT Tinfos Hydropower Solutions in Indonesia, which employs 8 persons as pr. 31.12.2023 and Gravis Hidro DOO Tetovo in North Macedonia, which employs 1 person. This report collects and reports data mainly relevant for our main office in Notodden as projects are still in development phase in Indonesia and North Macedonia.

We are leaning on supportive documents of the Nordic Sustainability Reporting Standard (NSRS), and the NSRS Implementation Manual for Level 1 reporting, when making this report.

Our material input-, energy- and GHG-emission data have been collected and processed in our digital CEMAsys sustainability and ESG management system.

In addition, we have utilized the results from our stakeholder identification process and Material Assessment conducted by an independent thirdparty consultant.

Finally, we have included information related to Communication on Progress (COP) report which is our annual disclosure to our stakeholders on progress made in implementing the ten principles of the UN Global Compact in our company in the areas of human rights, labor, environment and anticorruption. Sustainability and ESG is important to us, and our main economic activities are related to construction and operation of new hydropower facilities, as well as to production of renewable electric power. This means that our field of business contributes directly to climate change mitigation, and several of our stakeholders expect us to report on sustainability parameters.

During 2022 Tinfos has established tools, processes and procedures providing us with the ability to effectively collect and analyze data related to GHG emissions. Data presented in this report is a result of these tools and efforts made in our hydro powerplant construction projects and in our hydro powerplant operation and maintenance activities.

Our power plants Tinfos I and II and our head office are centrally located by the Tinnelva river in Notodden, in Tinfos' cultural environment. Ever since Tinfos was established in 1894, we have stayed in the area – and left our mark on it. Now, modern business and lifestyle are combined with culture and tradition. The area is an important part of UNESCO's Rjukan – Notodden World Heritage Site. For the first time, and in accordance with our goals, we have this year prepared a section in the sustainability report covering cultural heritage issues, where we refer to our obligations and engagement in activities to maintain Tinfos as an attractive place to learn from, and to discover, for visitors and locals.

We recommend reading Tinfos Annual Report 2022 (Financial), our Health, Safety and Environment Annual Report 2022 and our Account for Due Dilligence according to the Tranparency Act in addition to this sustainability report to establish a complete picture of our business, sustainability status and ESG progress. All reports are available online on our webpages.



WHO WE ARE

| Company name: Organisational form: Organisational number: | Tinfos AS 916 763 476 | Number of Tinfos AS, Norway: 34 | employees: PT THS, Indonesia: 9 | |
|-------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------|---------------------------------------|--|
| NACE Code Activities classified after NACE macro-sector codes | | | | |
| D35.1.1 – Production of electricity D35.1.4 – Trade of electricity F42.2.2 – Construction of utility projects for electricity | | | | |



What we do

Tinfos is a technology company that develops, builds, sells, and operates hydropower plants. We also produce and trade renewable energy from our own hydroelectric power facilities.

The company's vision has been adopted by the Board of Directors:

We accelerate the global transition towards a clean energy future

The company's mission is to design, build, finance, operate and maintain high-quality hydropower plants that create economic, social and environmental values in the markets we operate.





Our key stakeholders

In cooperation with a third-party independent consulting company, we have made a stakeholder assessment for Tinfos. Stakeholders have been identified for all segments of the value chain.

Our key stakeholders are:



Figure 3 - Our stakeholders

Our stakeholders are crucial to our company and business in many ways. From different perspectives they provide us with feedback and advice. They define Tinfos and our activities in the market and community as they interact with our business on a wide range of multiple areas and topics.

Some stakeholders provide the very framework of sustainability requirements that we are committed to uphold. Others represent access to markets and business opportunities. Our actions reflect on us from stakeholders impacted by our activities. Their feedback is important to us as they continuously provide us with new knowledge and experience. How we communicate and interact with our stakeholders is of essence to us. We aim to reflect our own enthusiasm in what we do, our desire to succeed at our business and our sincere commitment to sustainability and social responsibility.

In our webpages and our in our intranet we aim to reach out in a transparent way by making relevant reports, objectives and governing documents transparent and available to our employees, our stakeholders and to the public.



tinfos.no

HOW WE OPERATE

Our core values

Our ambition is to make sustainable hydropower profitable for our customers and stakeholders. We always aim to deliver the best technology suited for each specific task supported by our market knowledge and business understanding.

Our core values are *agility*, *interaction*, *enthusiasm* and *integrity*.

Our Corporate Governance Policy is available to our stakeholders and to the public on our webpages.







Corporate governance and business integrity

Our Corporate Governance Policy is disclosed to our stakeholders on our webpages. Together with our Code of Conduct the governance policy establishes a clear and transparent framework on how Tinfos maintain business integrity.

The Norwegian Corporate Governance Board (NUES) has published the "*Norwegian Code of Practice for Corporate Governance*", which provides principles and guidelines that help clarify the responsibilities and authority of larger companies. In essence, these companies are listed on regulated markets in Norway. The purpose of the Code of Practice is for such companies to have corporate governance that clarifies the division of roles between shareholders, the board of directors and daily management beyond what follows from the legislation.

Tinfos is not listed on regulated markets. Nevertheless, several of the recommendations suit Tinfos and the company's corporate form and ownership. Therefore, the Board of Directors of Tinfos has chosen to follow suitable recommendations by including them in the company's corporate governance policy.

The *Corporate governance policy* for Tinfos is made available on the Tinfos website.

Integrated reporting

Tinfos includes non-financial disclosures in our financial report that is also relevant for the sustainability report as shown below. Other relevant sustainability data is available in Xledger (our accountancy system), but not included in our regular financial report.

| Integrated disclosures | Data available | Units |
|----------------------------------------------------|--------------------|----------------------|
| Energy Production from Tinfos | | GWh |
| hydropower assets | | |
| Energy Production from Tinfos SPVs | | GWh |
| Energy consumption by Tinfos properties and assets | | GWh |
| Number of employees | | number |
| Employee gender representation | | % |
| Employee leave rate | | % |
| Non-Conformance reporting | | number |
| Accidents and injuries | | number |
| Water reservoir capacity rate | | % |
| Electric power pricing rate | | EUR/MWh |
| Currency exchange rate | | EUR/NOK |
| | Fuel consumption | liters |
| | Employee commuting | km and vehicle types |
| | Business travel | Flights |
| | Waste generation | tons |

Table 1 - Integrated reporting

Circular business model

Not Applicable for Tinfos activities according to the EU Taxonomy criteria.

ECONOMIC PERFORMANCE

Our economic and financial performance can be reviewed in our Annual Report in our webpages.





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OUR CLIMATE IMPACT

Our vision is to accelerate the global transition towards a clean energy future. This means steering our efforts towards the areas where we can contribute the most – that is, where our climate impact is greatest. For Tinfos this means following our mission; to design, build, finance, operate and maintain high quality renewable energy powerplants producing electric power from clean and sustainable hydropower, replacing nonrenewable and less sustainable energy sources.

We recognize that our activities when building and operating hydropower plants represent sources of climate gas emissions. Therefore, it is important for us to monitor and analyze data retrieved directly from the construction projects and operational activities.

Up till 2021, no monitoring of input materials, waste generation, energy consumption or GHG emissions was made in our projects. In close cooperation with

our clients and our key suppliers, we started monitoring relevant data in in our projects 2021. During 2022 we established tools, processes and procedures providing us with the ability to effectively collect and analyze data related to GHG emissions from all our projects. From 2023 GHG we require GHG data reporting from our entrepreneurs and suppliers, agreed in in all our projects through our purchase contracts.

Data is being collected, and the impact data are presented in this report. We are in process of making a baseline for our climate impact, as well as establishing project specific carbon footprints.

We aim to use the data to make climate impact assessments, identify and make qualified priorities of relevant actions and if applicable; create more specific climate targets for future project activities and operations.



Indonesia, Lobu Dolum, water flow measurement. Photo: Bustan



Materials input

Tinfos 2023 Total materials input: **342,3 tons**

According to the report "Global Resources Outlook 2019", prepared by the UN International Resource Panel the extraction and processing of materials, fuels and food contribute half of total global greenhouse gas emissions.

At Tinfos we have developed our improvement targets as initial activities first to investigate our climate footprint caused by products we buy when we build and operate powerplants, and secondly to investigate whether there exists a potential of selecting other products to reduce the climate footprint from our material input.

During 2023 Tinfos has reach our objective to establish routines for material data collection in all our construction projects through sustainability requirements in our purchase agreement for all suppliers involved.

During the last year we have identified main input materials and we have retrieved data from our project activities that brings us closer to our aim to establish even more specific requirements to our suppliers and entrepreneurs that may contribute to lower GHG footprint from our hydro powerplant construction projects in the future.

Input material to Tinfos activities

The input material consumption in 2022 was 428,3 tonnes. In 2023 our collected data of consumption in our construction projects is 342,3 tonnes.

The data collected is reflecting regular use of explosives only, as material inputs on other construction elements such as concrete/cement, electromechanical equipment, rebar, wood, GRP- and steel water pipes are reported in the year of project completion.



Figure 5 - Materials input

Input material flow related to administration, operation and maintenance activities on Tinfos powerplants are regarded as negligible for 2023.



| HPP CONSTRUCTION PROJECTS | Input | Renewable | Non-renewable | |
|----------------------------|----------|-----------|---------------|---------------------------------|
| Material description | [tonnes] | [tonnes] | [tonnes] | Source |
| Concrete/Cement* | | | | |
| Explosives | 342,3 | | 342,3 | Projects Norway, CEMASYS report |
| Steel el/mech components* | | | | |
| Rebar* | | | | |
| Wood* | | | | |
| GRP pipe* | | | | |
| Steel pipe* | | | | |
| SubTotal: | 342,3 | 0 | 342,3 | |
| OPERATION & MAINTENANCE | Input | Renewable | Non-renewable | |
| Material description | [tonnes] | [tonnes] | [tonnes] | Source |
| Mobilgrease XHP 222 | 0 | | 0 | Supplier invoices |
| SubTotal: | 0 | 0 | 0 | |
| Tinfos AS | Input | Renewable | Non-renewable | |
| Material description | [tonnes] | [tonnes] | [tonnes] | |
| Total input material flow: | 342,3 | 0 | 342,3 | |
| | | | | |

end of 2023, but will be reported in 2024 report as calculation methods for complex components are still under development.

Table 2 - Input materials

Note: Office/administrative-related materials is not monitored as they are not material to Tinfos main activities.

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2024

| Material input | | Not started | Ongoing | Achieved |
|----------------------------------------------------------------------------------|-----------|-------------|---------|----------|
| Identify and monitor key-input material flow in construction projects | | | | 0 |
| Identify material product scope 3 climate footprint | | | | 0 |
| Establish requirements for material input in RFQs and supplier contracts | | | | 0 |
| Identify and monitor key-input material flow for production of electricity + O&M | | | 0 | |
| Identify lower emissions options if applicable | | 0 | | |
| Set specific targets for reducing climate footprint from input material | | 0 | | |
| | Acchieved | d 20 |)23: | 0 |

Table 3 - Improvement Targets, Material Input

Methology retrieving material data

Input materials data for *hydropower plant construction projects* is reported regularly, usually each month, by main construction entrepreneurs to the Tinfos project manager. The data is retrieved and systematized in a monthly aggregated ESG report. Input materials such as cement, electromechanical components, rebar, wood and pipes are reported at project completion according to GHG-protocol principles, and not regularly.Input materials data for *hydropower plant operation* & *maintenance* is reported by the plant manager at Tinfos powerplants I and II, owned by Tinfos. All retrieved data is stored in our digital ESG register.

Data quality

Data quality is dependent on the follow up of contractual sustainability requirements from entrepreneurs. So far our experiences are good, and the material data collection routine seems to work to our satisfaction. We are sure that the data collection will provide us with the overview we need to identify key input materials, allowing us to establish more specific targets for reducing the climate footprint from input materials.



Waste generated by our activities



53,66 tons

In our projects, main entrepreneurs and suppliers handle waste according to specific waste management plans as an element in their HSE-plan for the project. Tinfos establishes project specific procedures for the entrepreneur listing requirements for monitoring and reporting defined ESG-parameters during the project construction phase. This includes waste in multiple categories as listed in the tables below.

Waste data for operational activities related to power production and operation/maintenance has been collected from financial filings and from reports from the renovation companies where Tinfos has delivered waste fractions.

We started monitoring waste in 2021, and the data retrieved is still too scarce to establish relevant specific targets for waste reduction. However; they are a helpful tool to ensure that waste is treated according to regulatory requirements and according to our goal to ensure that more than 70% of the waste is recycled.



Figure 6 - Waste output

| | Industrial waste by composition, metric tons (t) | | | | |
|------------------------------------------------------------|--------------------------------------------------|---------------------------------|-------------------------------|---------------------------------|--------------------------|
| | HPP CONSTRU | CTION PROJECT | OPERATION AND | Tinfos AS | |
| Construction waste categories Reference: SSB statistics | Waste directed to disposal | Waste diverted from disposal | Waste directed to disposal | Waste diverted from disposal | Total waste generated |
| Bricks and concrete | | | | | 0 |
| Polluted bricks and concrete | | | | | 0 |
| Asphalt | | | | | 0 |
| Wood waste | 13,36 | | 3,06 | | 16,42 |
| Metals | | | 4,15 | | 4,15 |
| Gypsym | | | | | 0 |
| Mixed waste | 2 | | 10,25 | | 12,25 |
| Paper and cardboard | 1,1 | | 1,02 | | 2,12 |
| Plastics | 10,52 | | 0,4 | | 10,92 |
| Glass | | | 0,16 | | 0,16 |
| EE-waste | | | 0,34 | | 0,34 |
| Garden waste* | | | 6,3 | | 6,3 |
| Food waste* | | | 1 | | 1 |
| Other Waste | | | 0 | | 0 |
| SUBTOTAL: | 26,98 | 0 | 26,68 | 0 | 53,66 |

Table 4 - Industrial waste / Construction waste 2023



| | Waste by composition, metric tons (t) | | | | | | |
|--------------------------------|---------------------------------------|----------------|----------------|---------------------------|-------------|--|--|
| | HPP CONSTRUCTION PROJECT OPER/ | | OPERATION AND | OPERATION AND MAINTENANCE | | | |
| Hazardous waste categories | Waste directed | Waste diverted | Waste directed | Waste diverted | Total waste | | |
| Reference: NS 9431 | to disposal | from disposal | to disposal | from disposal | generated | | |
| Waste oil | 0 | | | | 0 | | |
| Fossile fuel | | | | | 0 | | |
| Paint and solvents | | | | | 0 | | |
| Waste containing heavy metals | | | | | 0 | | |
| Poison and Petisides | | | | | 0 | | |
| Cleaners and bases/acids | | | | | 0 | | |
| Reactive waste | | | | | 0 | | |
| Gas and pressurized containers | | | | | 0 | | |
| Organic waste | | | 2 | | 2 | | |
| Other hazardous waste | | | | | 0 | | |
| Explosive waste | | | | | 0 | | |
| Radioactive waste | | | | | 0 | | |
| Contagious waste | | | | | 0 | | |
| SUBTOTAL: | 0 | 0 | 2 | 0 | 2 | | |
| | | | | | | | |
| TOTAL waste generated: | 26,98 | 0,00 | 28,68 | 0,00 | 55,66 | | |

Table 5 - Hazardous waste 2023

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2024

| Waste | Not started | Ongoing | Achieved |
|-----------------------------------------------------------------------------------------------------------|-------------|---------|----------|
| Identify waste categories and establish a process for monitoring output waste | | | 0 |
| Establish method for calculating emmission footprint | | | 0 |
| Review waste management plan for operation, mantenance and electric power production. Update if required. | | 0 | |
| Assess waste output and identify potential for reducing climate footprint from waste | 0 | | |
| Set specific targets for reducing climate footprint from waste - if applicable | 0 | | |
| Acchieved 2023: | | | 0 |

Table 6 - Improvement targets, Waste

Method used to retrieve waste data

Waste data for *hydropower plant construction projects* is reported regularly, usually each month, by main construction entrepreneurs to the Tinfos project manager. The data is based on waste output, retrieved and systematized in our digital ESG register.

Waste data for *hydropower plant operation & maintenance* is partially reported by the plant manager at Tinfos powerplants I and II, owned by Tinfos, and partially collected from renovation firms where waste has been delivered by Tinfos. In addition, waste data based on output is retrieved from financial filing of payments and invoices from known waste-collecting companies used by Tinfos.

Waste reports for 2023 detailing waste delivered by Tinfos directly to the local waste disposal site has been collected from IRMAT, the main wastemanagement company in Notodden.

Uncertainties about the waste data quality

We calculate our waste data from projects based on reports on waste output from our suppliers in our projects. We believe that there is a relatively high degree of estimated values reported by our entrepreneurs, indicating that more specific requirements are needed to reduce uncertainties. Collected data from our operation and maintenance activities provides us with a relative high degree of data accuracy.



Energy input and production



Figure 7 - Tinfos energy ratio

Tinfos Energy Ratio 2023 (kWh)

In 2023 Tinfos imported and used approximately 2,3% of energy compared to the amount of hydropower energy produced and exported by the company owned hydropower plants.

The total energy consumption at Tinfos was 6,5 GWh.

At Notodden (N), the company owned hydropower plants Tinfos I and II produced 260,4 GWh while the hydropower plants Kobbhom/Valvatn in Finnmark (N) produced 19,5GWh. A total of 279,9 GWh of renewable energy supplied.

| Future targets Total energy consumption: | | | | |
|---------------------------------------------|---------------------------------------------|-------------------------------------------|--|--|
| | Target 7,5 GWh 7,5* GWh | Realized 6,5 GWh | | |
| | | argets ction at Tinfos ower plants: | | |
| | Target | Realized | | |

| | laiget | neanzea |
|-------|-----------|-----------|
| 2023: | 268,7 GWh | 279,9 GWh |
| 2024: | 268,7 GWh | |



| Energy consumed by Tinfos activities and assets | | | | |
|-------------------------------------------------|----------------|-----------------|---------------------|--|
| Energy consumed by source/location | Total (kWh) | Renewable (kWh) | Non-Renewable (kWh) | |
| Tinfos Assets, electricity | 1 706 489 | 1 621 164 | 85 324 | |
| Tinfos SPVs, electricity | 0 | 0 | 0 | |
| Tinfos branch offices, electricity | 84 500 | 32 305 | 52 195 | |
| Business travel, Private Car - Diesel | 16 503 | 0 | 16 503 | |
| Business travel, Private Car - Petrol | 1 286 | 0 | 1 286 | |
| Business travel, Private Car- Hybrid | 99 | 0 | 99 | |
| Business travel, Private Car - Electric | 2 578 | 2 501 | 77 | |
| Company Cars, diesel | 42 424 | 0 | 42 424 | |
| Company Cars, petrol | 11 191 | 0 | 11 191 | |
| Construction projects, energy mix | 4 603 750 | 1 617 850 | 2 985 900 | |
| Tinfos Group Assets and offices | 1 790 989 | 1 653 469 | 137 519 | |
| Construction project activities | 4 603 750 | 1 617 850 | 2 985 900 | |
| Other activities | 74 082 | 2 501 | 71 581 | |
| TOTAL Tinfos (kWh) | 6 468 821 | 3 273 820 | 3 195 000 | |
| TOTAL Tinfos (%) | 100 % | 51 % | 49 % | |

| | Energy produced by Tinfo | os hydropower plants | |
|--------------------|--------------------------|----------------------|---------------------|
| Energy produced | Total | | |
| by source/location | (kWh) | Renewable (kWh) | Non-Renewable (kWh) |
| Tinfos I/II | 260 400 000 | 260 400 000 | |
| Kobbhom/Valvatn | 19 500 000 | 19 500 000 | |
| TOTAL Tinfos (kWh) | 279 900 000 | 279 900 000 | 0 |
| TOTAL Tinfos (%) | 100 % | 100 % | 0 % |

Table 7 – Energy use and production by source, 2023



Figure 8 - Energy consumption and renewable mix 2022 and 2023



IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2024

| Energy | Not started | Ongoing | Achieved |
|----------------------------------------------------------------------------------------|-------------|---------|----------|
| Identify all renewable energy produced by Tinfos | | | 0 |
| Identify all material energy consuming entities by source/location | | | 0 |
| Establish methodology to collect relevant energy data for each source/location | | | 0 |
| Establish initial calculation models to present all energy consumption in kWh for 2021 | | | 0 |
| Review calculation models and refineto reduce uncertainty in the figures for 2022 | | | 0 |
| Set specific targets to reduce energy consumption - if applicable | 0 | | |
| Establish routines of collecting travel and commuting data for branch offices abroad. | 0 | | |
| Acchie | ved 2 | 023: | 0 |

Table 8 - Improvement targets, Energy

Method used to retrieve energy data

Tinfos assets and SPVs

Electricity consumption by Tinfos assets is collected directly from relevant electricity meters on elhub in kWh. (www.elhub.no)

Tinfos branch offices

The Tinfos branch offices are located in Rosendal in the western part of Norway, Lysaker in the eastern part of Norway and in Jakarta in Indonesia. The branches are relatively small office locations, where electricity and energy costs are included in the office rent.

By utilizing collected data on energy from our branch offices, we have calculated the specific average energy consumption throughout a year for one person at that particular branch office, and we utilize this for the other branches as well. For each branch we multiply the average energy consumption with the number of employees at the location to find a rough estimate of the energy consumed by Tinfos at each branch office.

When calculating how much of the energy use in Norwegian branch offices that are renewable and non-renewable we refer to updated NVE article 20.03.2024.

(https://www.nve.no/energi/energisystem/kraftpr oduksjon/hvor-kommer-strommen-fra/).

Renewable sources contributed with 95% of the electric consumption in Norway in 2022. (Figures for 2023 not available yet).

When calculating how much of the energy use in Jakarta branch offices that are renewable and nonrenewable we refer to International Energy Agency (IEA) Enhancing Indonesia's Power System -

Pathways to meet the renewables targets in 2025 and beyond.

https://www.iea.org/reports/enhancingindonesias-power-system/executive-summary Renewable sources contributed with 14% of the

electric consumption in Indonesia in 2021.

Vehicles

Financial filings in Xledger (accountancy software) of travel expences for employees contain kilometers (km) travelled and the fuel-type used by vehicles during 2023.

Financial filings in Circle K databases for Tinfos allows us to summarize and calculate total annual diesel consumption in operation.

To calculate energy consumption, we upload collected data to our digital ESG system supplied by CEMAsys, where scientific factors are established within the system by CEMAsys, providing figures showing total energy consumption (kWh) for all types of vehicles and energy sources.

Construction projects

The energy consumption in construction projects consists of three main components:

- Fuel consumption, construction machinery,
- On site Electric power consumption
- Employee commuting

The main entrepreneurs at construction site report consumption data for each required component to Tinfos each month. To calculate energy consumption, we upload collected data to our digital ESG system supplied by CEMAsys, where scientific factors are established within the system by CEMAsys, providing figures showing total energy



consumption (kWh) for all types of vehicles and energy sources.

Train

The amount of energy used by Tinfos for train and airplane travels in 2022 is negligible and is not included in the energy calculation.

Uncertainties about the energy data quality

Tinfos assets and SPVs

The electricity consumption by Tinfos assets has minor uncertainty and is regarded as exact.

Tinfos branch offices

Uncertainty is high when estimating electricity consumption at Tinfos branch offices, but the impact of uncertainty due to the small energy amount this represents is minor.

Private cars (Diesel, Gasolin, Hybrid, Electric)

The uncertainty for calculating the fuel consumption for private cars is moderate, as the

calculations does not take into consideration carload, number of passengers, car label etc. Only vehicletypes, fueltypes and km travelled are considered.

Company cars (Diesel)

The uncertainty for calculated fuel consumption from company cars is small, as the figures are derived from financial filings and invoice data pr. liter fuel used.

Construction projects

The uncertainty for construction projects is the supplier ability to report correctly.

Travelling data from branch office in Jakarta, Indonesia

We have not yet established routines on collecting travelling data from activities at our branch office in Jakarta. In 2023 there was no project construction activity in Indonesia.



Tysse, Smådalselva, intake area. Photo: Marianne B. Kanstad



Greenhouse gas (GHG) emissions

Tinfos 2023 Total GHG emissions:

1 377,7 tCO₂e

Total GHG emissions from Tinfos activities

Our materiality assessment shows that climate change mitigation is a material issue for Tinfos' stakeholders. We therefore make an effort to present the climate footprint from all our activities in tCO_2e . We have established scientific methodologies for greenhouse gas emission calculations by implementing the digital CEMAsys carbon footprint module. In 2023 Tinfos' activities resulted in 1 378 tons CO_2e of total GHG emissions. Almost 90% (1 230 tons CO_2e) of the emissions originated from construction project activities.

Reduced GHG emissions by Tinfos hydropower production

Tinfos' main contribution to climate change mitigation is to produce renewable electricity from hydropower. To create a picture of the climate change mitigation from Tinfos' owned hydropower plants we assume that our produced renewable energy replaces an energy body like the EU electricity mix. According to the European Environment Agency the greenhouse gas emission intensity of EU power generation e.g. generated CO2 by using 1 kilowatt hour EU27 2022 was 251 gCO₂e/kWh. Using this figure on GHG emission intensity we find that Tinfos' owned hydro power plant renewable production of 279 GWh of electricity in 2023 corresponds to a reduction of greenhouse gas emissions of 70 255 metric tons of CO₂e.

Tinfos 2023 GHG emmissions avoided:

70 255 tCO₂e

Reduced GHG emissions by indirect

hydropower production

Tinfos 2023 GHG emmissions avoided:

81 575 tCO₂e

By utilizing the same method as stated above for all hydropower plants that have been built by Tinfos since 2009, we find that they represent an additional production of 325 GWh for 2023. That means that Tinfos in addition to avoided GHG emissions of 70 255 tons CO₂e from our own hydropower plants, contributed indirectly to an additional reduction of greenhouse gas emissions of 81 575 metric tons of CO₂e avoided. It is important however to emphasize that these hydropower facilities have been purchased by - and transferred to - our clients and customers. They are now the rightful owners of these hydropower facilities and have most likely, if they are reporting on sustainability, included this contribution to climate change mitigation in their own sustainability report.

| Reduced GHG e | argets: missions |
|------------------------------------------------------------------------------------|--------------------------|
| Target 2023: 70 000 tCO2e 2024: 70 000 tCO2e** | Realized 70 255 tCO₂e |
| | 023: 70 000 tCO₂e |

Figure 9 - GHG emission targets



The GHG Protocol is the most widely used international accounting tool for climate gas emissions. Tinfos use the definitions by the GHG Protocol which categorizes greenhouse gas (GHG) emissions in three groups or scopes. The scopes as defined by the GHG protocol are as follows:

| GHG P | Protocol – GHG emissions scope defi | nitions |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Scope 1 | Scope 2 | Scope 3 |
| Direct GHG emissions | Electricity indirect GHG emissions | Other indirect GHG emissions |
| Direct GHG emissions occur from sources that are owned or controlled by the company, for example emissions from combustion in owned or controlled boilers, furnaces, vehicles, etc.; emissions from chemical production in owned or controlled process equipment. | Accounts for GHG emissions from the generation of purchased electricity consumed by the company. Purchased electricity is defined as electricity that is purchased or otherwise brought into the organizational boundary of the company. Scope 2 emissions physically occur at the facility where electricity is generated. | Scope 3 is an optional reporting category that allows for the treatment of all other indirect emissions. Scope 3 emissions are a consequence of the activities of the company but occur from sources not owned or controlled by the company. Some examples are extraction and construction of purchased materials; transportation of purchased fuels; use of sold products and services, business travel, waste disposal, transportation of products, employee commuting. |

Figure 10 - GHG emissions scope definitions

In 2021 Tinfos made a priority to identify scope 1 and 2 emissions. In 2022 we have included scope 3 emissions comprised of purchased goods and services, waste output, business travel and employee commuting, and we have made preparations to report on material scope 3 climate gas emissions in the years to come including key input product material lifecycle emissions.

We have identified material scope 3 emission sources relevant for Tinfos. Since the start of GHG monitoring in 2021 in our first projects only one has been completed. The carbon footprint of this project (Buvasselva) together with the carbon footprint of the Flateland project which will be completed this year will be reported in the 2024 sustainability report. At project completion material scope 3 sources such as cement, electromechanical equipment, steel/rebar, wood and pipes shall be reported. Tinfos will in cooperation with CEMAsys establish scientific conversion factors that makes us able to find the total lifecycle footprint for each of our projects. We aim to do this assessment in 2024, making us able to report on all relevant scope 3 emissions within time of project completions.



Figure 11 - Identified GHG scopes on Tinfos emissions



Carbon accounting is a fundamental tool in identifying tangible measures to reduce GHG emissions. The annual carbon accounting report enables the organization to benchmark performance indicators and evaluate progress over time.

The input data is based on consumption data from internal and external sources, which are converted

into tons CO₂-equivalents (tCO₂e). The carbon footprint analysis is based on the international standard; *A Corporate Accounting and Reporting Standard*, developed by the Greenhouse Gas Protocol Initiative (GHG Protocol). The GHG Protocol is the most widely used and recognized international standard for measuring greenhouse gas emissions and is the basis for the ISO standard 14064-1.

GHG emissions from Tinfos activities Total GHG emmissions from Tinfos Activities [tCO2e]: Emission source Total Energy source Renewable kWh Non-Renewable kWh Transportation, company cars Diesel 42 424 42 424 Electricity, SPVs Electricity 1 706 489 1 621 164 85 324

| Emission source | Energy source | KVVII | KVVII | KVVII | ico ₂ e | classification |
|--------------------------------------------|--------------------|-----------|-----------|-----------|--------------------|----------------|
| Transportation, company cars | Diesel | 42 424 | | 42 424 | 15,0 | Scope 1 |
| Electricity, Tinfos Assets | Electricity | 1 706 489 | 1 621 164 | 85 324 | 10,6 | Scope 2 |
| Electricity, SPVs | Electricity | 0 | | 0 | 0,0 | Scope 2 |
| Electricity, Tinfos branch offices | Electricity | 84 500 | 32 305 | 52 195 | 46,0 | Scope 2 |
| Business travel, Private Car - Diesel | Diesel | 16 503 | | 16 503 | 1,1 | Scope 3 |
| Business travel, Private Car - Petrol | Petrol | 1 286 | | 1 286 | 0,3 | Scope 3 |
| Business travel, Private Car- Hybrid | Petrol | 99 | | 99 | 0,0 | Scope 3 |
| Business travel, Private Car - Electric | Electricity | 2 578 | 2 501 | 77 | 0,1 | Scope 3 |
| Business travel, Motorcycle | Petrol | | | | 0,0 | Scope 3 |
| Business travel, Air travel | Aviation fuel | | | | 71,2 | Scope 3 |
| Transportation, company cars, operation | Petrol | 11 191 | 0 | 11 191 | 2,6 | Scope 3 |
| Waste (construction projects not included) | Waste | | | | 0,6 | Scope 3 |
| Construction projects | *See details below | 4 603 750 | 1 617 850 | 2 985 900 | 1 230,2 | *See below |

Total Tinfos tCO₂e

1 377,7

Tinfos AS

GHG Protocol

| *То | tal GHG emmissions | from construction | projects [tCO | 2e]: | | |
|----------------------------------------|--------------------------|-------------------|---------------|---------------|--------------------|----------------|
| | | Total | Renewable | Non-Renewable | Tinfos AS | GHG Protoco |
| Emission source | Energy source | kWh | kWh | kWh | tCO ₂ e | classification |
| Transportation, construction machinery | Diesel | 2 596 700 | 0 | 2 596 700 | 696,4 | Scope 1 |
| Electricity, construction site | Electricity | 1 440 400 | 1 397 188 | 43 212 | 10,6 | Scope 2 |
| Business travel incl. air travel | Diesel, Petrol, electric | | | | 2,7 | Scope 3 |
| Employee commuting, project | Diesel, Petrol, electric | | | | 74,6 | Scope 3 |
| Industrial waste (construction) | | | | | 1,6 | Scope 3 |
| Purchased goods and services | **See details below | | | | 444,3 | Scope 3 |

| **Scoj | pe 3 GHG-emissions from main purcha | ased goods and servic | es, projects | | |
|--------------------------|-------------------------------------|-----------------------|--------------------|--------------------|----------------|
| | | Total | Conversion factors | Tinfos AS | GHG Protoco |
| Emission source | Metric tonnes | tCO ₂ e | [tCO2e/t material] | tCO ₂ e | classification |
| Concrete/Cement | | | | 0 | GHG scope 3 |
| Explosives | 342,3 | 444 | CEMAsys | 444 | GHG scope 3 |
| Steel el/mech components | | | | 0 | GHG scope 3 |
| Rebar (steel) | | | | 0 | GHG scope 3 |
| Wood | | | | 0 | GHG scope 3 |
| GRP pipe | | | | 0 | GHG scope 3 |
| Steel pipe | | | | 0 | GHG scope 3 |

Purchased goods and services 444,3

Purchased goods and services

| GHG-emissions from m | ain purchased go | ods and servi | ices, O&M | | |
|----------------------|------------------|--------------------|--------------------|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------|
| | | Total | Conversion factors | Tinfos AS | GHG Protocol |
| Metric tonnes | | tCO ₂ e | [tCO2e/t material] | tCO ₂ e | classification |
| 0 | | - | CEMAsys | 0 | GHG scope 3 |
| | | | Total | Metric tonnes tCO ₂ e [tCO2e/t material] | Total Conversion factors Tinfos AS Metric tonnes tCO2e [tCO2e/t material] tCO2e |

Table 9 - GHG emmissions Tinfos 2023

0,0



IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2024

| GHG emissions | Not started | Ongoing | Achieved |
|------------------------------------------------------------------------------------------------------------|-------------|---------|----------|
| Establish preliminary GHG calculation methodology caused by Tinfos' activities | | | 0 |
| Establish scientific GHG calculation methodology caused by Tinfos' activities | | 0 | |
| Establish scientific GHG lifecycle calculation methodology caused by Tinfos' purchased goods and services. | | 0 | |
| Identification of emission sources in all of Tinfos activities | | | 0 |
| Establish preliminary methodologies to calcalculate emissions in tCO2e for each source | | | 0 |
| Establish scientific methodologies to calculate emissions in tCO ₂ e for each source | | | 0 |
| Establish procedures for monitoring and reporting key data parameters | | | 0 |
| Set specific targets for reducing GHG emissions - if applicable | 0 | | |
| | Acchieved | 2023 | 0 |

Table 10 - Improvement targets, GHG emissions

Methodology and sources

The Greenhouse Gas Protocol initiative (GHG Protocol) was developed by the World Resources Institute (WRI) and World Business Council for Sustainable Development (WBCSD). This analysis is done according to A Corporate Accounting and Reporting Standard Revised edition, currently one of four GHG Protocol accounting standards on calculating and reporting GHG emissions. The reporting considers the following greenhouse gases, all converted into CO_2 -equivalents: CO_2 , CH_4 (methane), N_2O , SF_6 , HFCs, PFCs and NF_3 .

For corporate reporting, two distinct approaches can be used to consolidate GHG emissions: the equity share approach and the control approach. The most common consolidation approach is the control approach, which can be defined in either financial or operational terms.

The carbon inventory is divided into three main scopes of direct and indirect emissions.

The electricity emission factors used in our Cemasys ESG register are based on national gross electricity production mixes from the International Energy Agency's statistics (IEA Stat). Emission factors per fuel type are based on assumptions in the IEA methodological framework. Factors for district heating/cooling are either based on actual (local) production mixes, or average IEA statistics. In January 2015, the GHG Protocol published new guidelines for calculating emissions from electricity consumption. Primarily two methods are used to "allocate" the GHG emissions created by electricity generation to the end consumers of a given grid. These are the location-based and the market-based methods. The location-based method reflects the average emission intensity of the grids on which energy consumption occurs, while the marketbased method reflects emissions from electricity that companies have purposefully chosen (or not chosen).

In this report the location-based method is utilized: The location-based method is based on statistical emissions information and electricity output aggregated and averaged within a defined geographic boundary and during a defined time period. Within this boundary, the different energy producers utilize a mix of energy resources, where the use of fossil fuels (coal, oil, and gas) result in direct GHG-emissions. These emissions are reflected in the location-based emission factor.

Tinfos and supplier air travel

For flight travel calculations we have for 2023 information (km flight) provided by our Travel Agency Berg-Hansen together with emissions factors from the CEMAsys ESG register.



COMMUNICATION ON PROGRESS (COP) AND THE TRANSPARENCY ACT

We are convinced that the active participation of business and industry is crucial for the world to succeed in achieving UN's sustainability goals. That is why we in May 2021 formalized our commitments through our membership in the world's largest corporate sustainability initiative – the UN Global Compact.

Our commitment to the ten principles of UN Global Compact has spurred our focus on sustainability and good governance in the four areas Human Rights, Labor, Environment and Anti-Corruption in a more systematic and target-based manner than previously.

> Read more at about UN Global Compact: <u>www.globalcompact.no</u> www.unglobalcompact.org

By committing to UN Global Compact, we have also committed us to provide an annual report, *Communication on Progress (COP)*, where we describe our actions to uphold the ten principles of UN Global Compact into our business strategy, culture and daily operations. We have integrated our summary on Communication on Progress (COP) in this sustainability report, whereas the Communication on Progress (CoP) is reported in the CoP Digital Platform of UN Global Compact.

This sustainability report including COP summary is made available to all our stakeholders and the public in our webpages.

1 July 2022 the Transparency Act (Nw.: Åpenhetsloven) came into effect in Norway. The Transparency Act shall promote enterprises' respect for fundamental human rights and decent working conditions and ensure public access to information about how enterprises address adverse impacts on human rights and working conditions. The intentions of the act are correlating with those of the UN Global Compact and urges larger enterprises to carry out due diligence processes on responsible business conduct, particularly related to human rights and labor conditions. Tinfos conducted our first due diligence process required by the Transparency Act in 2023, and published our summary report from this process in June 2023 available on our website.

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2023

| COP and the Tranparency Act | Not started | Ongoing | Achieved |
|--------------------------------------------------------------------------------------------------------------------------|-------------|---------|----------|
| Decision to commit to the ESG leadership standard and principles of the UN Global Compact. | | | 0 |
| Establish an ESG supplier declaration of conformity communicating our expectations to implement the 10 principles in our | | | - |
| value chain. | | | 0 |
| Release the first Tinfos COP within Q2 2022 | | | 0 |
| Staff training to increase awareness of UN Global Compact's 10 principles and the COP. | | 0 | |
| Establish process for supply chain implementation and management for all 10 principles. | | | 0 |
| Due Dilligence on responsible business conduct according to the Transparency Act | | | 0 |
| Acchie | ved 2 | 023: | 0 |

Table 11 - Improvement targets, COP



Human Rights

Tinfos respects and supports the universal declaration of human rights of all individuals and stakeholders who could potentially be impacted by our business.

Our commitment has been integrated in our Code of Conduct where we urge all Tinfos Employees to always safeguard human rights in all activities they are engaged in on behalf of Tinfos, and actively assess whether our activities have negative effects on human rights in the local communities in which we operate.

We also ask of our employees to notify us through our non-conformance register or through one of our grievance mechanisms about any conditions they

UN GLOBAL COMPACT

Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and

Principle 2: make sure that they are not complicit in human rights abuses

observe that may involve human rights violations in connection with Tinfos' activities, allowing us to take appropriate action.

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2023

| Human rights | Not started | Ongoing | Achieved |
|------------------------------------------------------------------------------------------|-------------|---------|----------|
| Include our human rights commitment the Tinfos Code of Conduct. | | | 0 |
| Establish an ESG supplier declaration of confirmity including human rights commitment | | | 0 |
| Communitcate our CoC and ESG supplier declaration to our stakeholders and public on web | | | 0 |
| ESG-introduction for our staff at Tinfos including our human rights commitment | | | 0 |
| Make a specific human rights assessment to identify human rights most material to Tinfos | | 0 | |
| Establish processes for supply chain management including human rights assessments | | 0 | |
| Benchmark good practice and knowledge to establish more specific improvement targets | | 0 | |
| | | | |

Table 12 - Improvement targets, Human rights

Observed human rights violations will be identified as ESG-non conformances and registered and handled in our non-conformance system. We did not receive any reports from our suppliers or other stakeholders, either directly or by the grievance mechanisms, related to human rights violations in relation to Tinfos' activities in 2023.



Gender equality

Report on gender equality

In Tinfos AS there are 29% women and 71% men. In the Tinfos Group there are 28% women and 72% men.



Figure 12 - Gender ratio Tinfos AS and Tinfos group

Ratio of the basic salary and remuneration of women and men for each employee category in Tinfos AS as defined in the NSRS standard is calculated as average salary women / average salary men for each category. This means that for ratios > 1, the average salary of women is higher for that employee category, whereas a ratio <1 indicates that average salary for men is higher. In Tinfos the ratio of the basic salary between men and women have been identified follows:



Figure 13 - Ratio of basic salary (women avg./men avg.)



Labour

Tinfos comply with the OECD Guidelines for Multinational Enterprises and the UN Guiding Principles on Business and Human Rights, with specific references to the ILO Core labor Conventions. This principle is made transparent to our stakeholders and to the public on our webpages.

We have integrated the principle of right of employees to form and join trade unions, and our recognition of the right of employees to conduct collective bargaining, in our policies and our in Code of Conduct.

The Tinfos Code of Conduct states that we do not tolerate exposing employees to social dumping in the sense of serious breaches of health, environmental and safety rules, including rules on working hours and requirements for housing standards or that employees are offered wages and other benefits that are unacceptably low compared to what employees normally earn in the same country.

We regard our employees our most important asset, and we put the health and safety of our workers, and those we work with, first. The Norwegian Working Environment Act together with the Internal Control Regulations contain requirements for the enterprise's own activity with regard to systematic HSE work. The systematic HSE work in Tinfos AS, including labour conditions and working environment, is described in Health. Safetv our and Environment Annual Report for 2023, available on our webpages.

UN GLOBAL COMPACT

Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining.

Principle 4: the elimination of all forms of forced and compulsory labor;

Principle 5: the effective abolition of child labor; and

Principle 6: the elimination of discrimination in respect of employment and occupation.

Read more at about Tinfos' work on sustainability and social responsibility:

https://www.tinfos.no/en/sustain ability-and-social-responsibility/

it started

hieved

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2023

| Labour |
|--------|
|--------|

| | | ž | õ | ¥ |
|-------------------------------------------------------------------------------------------------|-------------------|---|---|---|
| Include labour as a topic in our sustainability policy regarding governance | | | | 0 |
| Include right to form and trade unions and collective bargaining in Code of Conduct | | | | 0 |
| Report systematic HSE activities in annual report 2021 | | | | 0 |
| Communicate our labour policies and relevant reports to our stakeholders and public on web | | | | 0 |
| Establish an ESG supplier declaration of conformity including labour policies | | | | 0 |
| Establish processes for supply chain management including labour and HSE assessments | | | 0 | |
| Conduct risk assessment related to material social topics identified in materiality assessment. | | 0 | | |
| | Acchieved 2023: O | | | |

Table 13 - Improvement targets, Labour

All observed labor and HSE non-conformances are registered, classified, and processed as ESG nonconformances in our non-conformance system.

In 2022, 94 non-conformances related to occupational health and safety or community impact were reported, processed, and closed according to our non-conformance management procedures.



Environment and biodiversity

Our Code of Conduct and our Sustainability policy describes how Tinfos is approaching environmental challenges when building hydropower plants.

The UN's sustainability goals outline a joint work plan for a global sustainable future. Everyone is expected to help achieve the goals, including the business community. Tinfos both can and will contribute in our own way. Sustainability and social responsibility must be an integral part of our activities and in our projects. We will act responsibly vis-à-vis our stakeholders affected by our activities, and we are committed to supporting precautionary approaches to addressing environmental challenges.

We seek to expand our understanding of the impact of our activities on the climate by mapping climate emissions generated in our projects and daily operations. We will ensure safe and environmentally sound handling and transport of materials and waste.

Tinfos has long experience dealing with environmental impact assessments. We conduct environmental impact assessments identifying risk to the environment when we build new hydropower projects, and we establish activities described in specific action plans in all our projects to avoid, minimize and mitigate related risks. According to our project environmental and social action plans, based on E&S impact assessments, we monitor parameters on water quality and establish

UN GLOBAL COMPACT

Principle 7: Businesses should support a precautionary approach to environmental challenges;

Principle 8: undertake initiatives to promote greater environmental responsibility; and

Principle 9: encourage the development and diffusion of environmentally friendly technologies.

mitigating measures to prevent negative impacts to habitats and biodiversity.

Our new hydro powerplants may replace nonrenewable or less sustainable energy sources. We recognize that our activities when building and operating hydropower plants represent sources of climate gas emissions. Therefore, it is important for us to monitor and analyze data retrieved directly from the construction projects and operational activities. We started monitoring relevant data in 2021, and by 2022 the monitoring and reporting of GHG emissions from hydro powerplant construction work have been implemented as performance standards for Tinfos in all our projects.

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IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2023

| Environment | Not started | Ongoing | Achieved |
|------------------------------------------------------------------------------------------------------|-------------|---------|----------|
| Training staff to become certified user of IHA's Hydropower Sustainability Tools. | | | 0 |
| Establish environmental action plans (EAP/Nw.: MOP) in ongoing projects | | | 0 |
| Sustainability policy for environmental topics from Materiality Assessment | | | 0 |
| Enhance non-conformance system to include registration and reporting ESG non-conformances | | | 0 |
| Establish procedures in hydropower project enableing monotoring of input materials and GHG | | | 0 |
| Establish ESMS (Environmental and Social management System) for Tinfos projects and power production | | 0 | |
| Conduct risk assessment of material environmental topics from materiality assessment. | | | 0 |
| Acchi | eved 2 | 023: | 0 |

Table 14 - Improvement targets, Environment

All observed environmental non-conformances are registered, classified and processed as ESG nonconformances in our non-conformance system. In 2023, 41 non-conformances related to environment were reported, processed and closed according to our non-conformance management procedures.



Anti-corruption

Tinfos follows a zero-tolerance policy with regard to all forms of corruption and takes active measures to ensure that corruption not be a part of any of our business activities. Our policy on corruption is committed in our Code of Conduct, available on our webpages.

According to *Transparency International* – the global coalition against corruption, the global average on the Corruption Perceptions Index (CPI) in 2022 remains unchanged for over a decade at just 43 out of 100. More than two-thirds of countries score below 50, while 26 countries have fallen to their lowest scores yet. Despite concerted efforts and hard-won gains by some, 155 countries have made no significant progress against corruption or have declined since 2012.

Our main market up till now have been hydropower plant construction and renewable energy production in Norway, a country that scores among the highest on the CPI, and where corruption is regarded as a low-risk topic, although care should always be taken to identify corruption attempts.

Tinfos is now operating in emerging new markets in need of sustainable renewable energy. Indonesia

IMPROVEMENT TARGETS

UN GLOBAL COMPACT

Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

dropped on the CPI Index from 38 in 2021 to 34 in 2022 and 2023, the lowest score for the country since 2014. North Macedonia increased from 40 to 42. Both countries are below the global average of 43, and the probability of running into situations where corruption is attempted is regarded as high by Tinfos.

For this reason, anti-corruption is a prioritized topic for Tinfos, and Tinfos is currently working on the formal establishment of an anti-corruption program by 2024. We look to the *Transparency International* – *Business principles for Countering Bribery small and medium enterprise (SME) edition* as guidance for our work on a anti-corruption management system that will provide us with tools that brings Tinfos' policy of zero tolerance for corruption and bribery into practice.

Baseline year: 2021 - Target year: 2023

| Anti-corruption | Not started | Ongoing | Achieved | |
|-------------------------------------------------------------------------------------------------|-------------------|---------|----------|--|
| Tinfos management team staff training. Internal introduction program to Anti-corruption. | | | 0 | |
| Staff training, all employees. Internal introduction Code of Conduct inluding Anti-corruption. | | | 0 | |
| Establish anti-corruption policy for Tinfos | | | 0 | |
| Disclose anti-corruption policy to stakeholders and the general public on webpages (CoC) | | | 0 | |
| Establish clear grievance mechanisms, both on web and as internal procedures | | | 0 | |
| Establish invoice control and approval routines that involves more than one employee. | | | 0 | |
| Study best practice and collect information to learn more about anti-corruption work. | | | 0 | |
| Establish clear sanctions if procedures regarding anti-corruption has not been followed | 0 | | | |
| Conduct specific training program for staff with field assignments to high risk areas | 0 | | | |
| Establish routines remining employees of Tinfos anti-corruption policy | 0 | | | |
| Consider regular signing of a-corruption declaration of conformity for staff in high-risk areas | 0 | | | |
| Establish anti-corruption requirements in contracts with partners, suppliers and agents | | | 0 | |
| Acch | Acchieved 2023: O | | | |

Table 15 - Improvement targets, Anti-corruption

All corruption attempts and other corruption related situations are registered, classified and processed as ESG non-conformances in our non-conformance system.

In 2023, 0 non-conformance related to corruption-risk were reported, processed and closed according to our non-conformance management procedures.



CULTURAL HERITAGE

Our power plants and our head office in Notodden are centrally located by the Tinnelva river in Notodden, in Tinfos' industrial cultural area. Three generations of hydropower plants that offers a cultural-historical perspective on industrial beginnings that were based on hydropower are located here. The area offers a perspective on social development in Norway, in the late 1800s and early 1900s. Ever since Tinfos was established in 1894, we have stayed in the area – and left our mark on it. Now, modern business and lifestyle are combined with culture and tradition.



Photo: GodtSagt/Tinfos, Tinfos industrial cultural area

Tinfos industrial cultural area

In 2014 the Tinfos area was established as a formally protected industrial cultural area.

The main purpose of the conservation of the area is to safeguard and preserve a distinctive and wellpreserved industrial and urban environment with surroundings, which are representative of industrial development and social development at the end of the 1800s and beyond.

The preservation ensures that the overall historic industrial context of the area is protected and preserves technical facilities as well as the culturalhistorical values of the exterior of the buildings.

The purpose of the preservation of the interior of the Tinfos II power station with water gate structures is to ensure the protection of a power station that has been almost unchanged since its construction in 1912 with turbines, technical installations, architectural details, and fixtures.

/Reference: Nw.: Forskrift om fredning av Tinfos kulturmiljø, Notodden Kommune, Telemark, 20 June 2014/ UNESCO's Rjukan-Notodden World Heritage Site



Photo: GodtSagt/Tinfos, Tinfos II, Powerstation

The Tinfos area is an important part of UNESCO's Rjukan – Notodden World Heritage Site. Particularly so as the old power stations Tinfos I and Tinfos II including the Holta canal received the status as two significant objects along with 95 others within the Rjukan-Notodden World heritage in 2015. The Tinfos II power station is still producing electricity after over 100 years in operation and is owned and operated by Tinfos AS.



Operating and maintaining hydro powerplants in protected areas is one thing; to operate powerplants where the electromechanical equipment itself is listed as part of the protected objects is another.



Maintenance Tinfos I. Photo: Bjørn Helgesen

Access and maintenance routines may be a lot more complicated than maintaining brand new machinery, and particular attention must be made to assess risks and to avoid adverse impacts on cultural heritage objects. This must be made in parallel with regular HSE risk assessments and other considerations that is usual routine in this kind of operations.

The principle and complexity of sustainability is also valid in the context of operating and maintaining power plants in protected areas. Preventing adverse effects on cultural heritage objects in a protected area, keeping historic heritage accessible to the public and maintaining safety and security for employees, visitors and hydropower equipment are often interests that collide.

Tinfos has good experience with cooperation with regulatory authorities and local community when planning maintenance projects or making assessments of actions that may have large impact to the cultural heritage. We believe that this dialogue is useful and equally important to us and to our stakeholders, ensuring that safety and security is maintained, and that alternative solutions are discussed in order to manage the cultural heritage responsibility in a proper way.

We believe that our experience from such dialogue will prove useful to us when we establish hydro powerplants in other parts of the world where cultural heritage considerations is one of many topics to be assessed when building new hydro powerplants for renewable energy production in other parts of the world.

IMPROVEMENT TARGETS

Baseline year: 2021 - Target year: 2023



Table 16 - Improvement targets Cultural Heritage



TINFOS, THE EU TAXONOMY AND SUSTAINABILITY REPORTING

The EU Taxonomy is a green classification system that translates the EU's climate and environmental objectives into criteria for specific economic activities for investment purposes. It recognizes as green, or 'environmentally sustainable', economic activities that make a substantial contribution to at least one of the EU's climate and environmental objectives, while at the same time not significantly harming any of these objectives and meeting minimum social safeguards. /European commission, FAQ: What is the EU Taxonomy and how will it work in practice?/

Sustainability criteria for construction and operation of hydropower facilities are defined by the EU taxonomy. The activities are associated with NACE codes D35.11 and F42.22 in accordance with the statistical classification of economic activities established by Regulation (EC) No 1893/2006.

Renewable energy production in general, including hydropower, has been targeted as an economic activity that *may* provide a substantial contribution to the EU environmental objectives, provided that it meets defined screening criteria outlined by the EU Taxonomy.

The Taxonomy Regulation lays out six EU environmental objectives:



Figure 14 - EU taxonomi environmental objectives, source workiva.com

it also sets out four conditions that an economic activity must meet to be recognized as Taxonomy aligned:

- making a substantial contribution to at least one environmental objective (above)
- doing no significant harm to any other environmental objective
- complying with minimum social safeguards
- complying with the technical screening criteria

So far, technical screening criteria have been established for the objectives *Climate change mitigation* and *Climate change adaption* by the EU. The next four is expected to be established in 2023 where draft act feedback period ends 3 May 2023./ <u>https://ec.europa.eu/info/law/better-</u> <u>regulation/have-your-say/initiatives/13237-</u> <u>Sustainable-investment-EU-environmental-</u> taxonomy en

In the following section in the next page, we describe how our small and medium sized renewable hydropower plant projects are Taxonomy aligned by meeting the four conditions listed above. We have used the EU Taxonomy Compass (https://ec.europa.eu/sustainable-finance-taxonomy/tool/index en.htm) as a supportive tool when making this assessment.


Tinfos and climate change mitigation

How Tinfos represent a substantial contribution to the EU environmental objectives

The construction of new small and medium sized hydropower facilities for renewable energy production by Tinfos complies with the EU Taxonomy substantial contribution criteria related to the environmental objective *Climate change mitigation* by being designed and constructed as run-of-river plants and does not have an artificial reservoir.

How Tinfos complies with the do no significant harm criteria

Climate adaption

Tinfos has identified physical climate risks material to our activities by performing a climate risk and vulnerability assessment. An overview of results is presented in this report.

Water

Tinfos complies with the provisions of Directive 2000/60/EC (Nw.: Vanndirektivet) which entered into force in Norway in 2008. The directive is considered for all concessions in Norway given to new hydropower plant construction, which establish criteria for Environmental Impact Assessments.

For hydropower construction projects outside Norway and the EU, Tinfos conducts Environmental Impact Assessments (EIA) to assess all its potential impacts on the status of water bodies within the same river basin and on protected habitats and species directly dependent on water, considering in particular migration corridors, free-flowing rivers or ecosystems close to undisturbed conditions. It assesses in particular the cumulated impacts of this new project with other existing or planned infrastructure in the river basin

The assessments are based on comprehensive and accurate data collected and investigated by professional third-party environmental consultants. The assessment is based on recent, comprehensive and accurate data, including monitoring data on biological quality elements that are specifically sensitive to hydromorphological alterations, and on the expected status of the water body as a result of the new activities, as compared to its current one. All technically feasible and ecologically relevant mitigation measures are implemented to reduce adverse impacts on water as well as on protected habitats and species directly dependent on water. Mitigation measures include, where relevant and depending on the ecosystems naturally present in the affected water bodies:

- a) measures to ensure downstream and upstream fish migration (such as fish friendly turbines, fish guidance structures, state-of the-art fully functional fish passes, measures to stop or minimise operation and discharges during migration or spawning);
- b) measures to ensure minimum ecological flow (including mitigation of rapid, shortterm variations in flow or hydro-peaking operations) and sediment flow;
- c) measures to protect or enhance habitats.

Tinfos establish Environmental Action Plans (EAP) to ensure that mitigating measures are enforced in our projects to prevent or reduce the environmental impact of the hydropower facility construction and operation.

Circular economy

Not Applicable according to the Taxonomy criteria

Pollution prevention

Not Applicable according to the Taxonomy criteria

Biodiversity

Tinfos complies with the provisions of the Environmental Impact Assessment (EIA) Directive which is considered in the Norwegian regulation *Forskrift om konsekvensutredninger*. The directive is considered for all concessions in Norway given to new hydropower plant constructio and establish criteria for Environmental Impact Assessments.

For hydropower construction projects outside Norway and the EU, Tinfos conducts Environmental and Social Impact Assessments to assess all potential impacts on environment and community from the construction and operation of the hydropower facility.



Sustainability reporting

Tinfos is not required to report on sustainability according to the Non-Financial Reporting Directive (NFRD) today. Even so, Tinfos will be disclosing to our stakeholders that we have Taxonomy-aligned activities, ensuring that our stakeholders can make decisions involving Tinfos accordingly.

The introduction of the Corporate Sustainability Reporting Directive - CSRD (Expected entry into force in EU in 2023) and the expected Taxonomy Reporting will also have an impact on Tinfos, first and foremost through our stakeholders' expectations, even though the time for introducing mandatory reporting according to CSRD and the Taxonomy in Norway is yet to be decided by the Norwegian authorities.

We recognize however, that several of our partners such as banks, investors and financial institutions are, or soon will be, required to report according to EU standards for sustainable finance. This means that our key-stakeholders will request sustainability data from Tinfos at an increasing rate.

1 July 2022 the Transparency Act (Nw.: Åpenhetsloven) came into effect in Norway. The Transparency Act shall promote enterprises' respect for fundamental human rights and decent working conditions and ensure that the general public has access to information about how enterprises address adverse impacts on human rights and working conditions. The intentions of the act are correlating with those of the UN Global Compact and urges larger enterprises to carry out due diligence processes on responsible business conduct, particularly related to human rights and labor conditions. Tinfos conducted our first due diligence process required by the Transparency Act in 2023, and we have published our summary report from this process on our web pages. A revised report for 2024 may be expected within end of June.



Holmen hydropower plant, water outlet, Atlantic salmon river downstream. Photo: Marianne B Kanstad



PREPARING FOR THE FUTURE

The next pages of this report show an overview of the overall results from our climate-risk assessment listing climate risks and opportunities that are expected to have the greatest impact on our operations in a shortand long-term perspective. The risks and opportunities are not listed in any particular order.



Frøytlandsfoss. Photo: Alexandru Titi Georgescu

How we work with climate-related risks and opportunities

The climate risk assessment has been made by representatives from all business areas in Tinfos, interchanging information and views on the topics from different perspectives in the company.

By discussing how each topic is relevant for Tinfos and categorizing relevance and impact on a scale from 1-10 for short- and long-term perspectives we end up with a prioritized overview of potential risks and opportunities. The strategic importance of the risk depends on the potential scope of its impact in relation to our level of knowledge about the topic. Therefore, we have made a categorization for each topic based on our self-perceived knowledge level in our organization on each specific topic on a scale from 1 to 10. This provides us with a useful mapping of where to increase the organization's knowledge levels to be prepared to handle relevant risks and opportunities when and where they occur.



SUSTAINABILITY REPORT 2023

Climate-related risks

| Climate risk | | Short term perspective (0-1 years) | | | Long term perspective (2 years and more) | | | |
|-----------------------------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------------------------------|--------|-----------|---------------------------------------------|--------------|-----------|----------|
| | | | Impact | Knowledge | Priority | Impact | Knowledge | Priority |
| | Policy and legal | Increased pricing of GHG emissions | 8 | 10 | Medium | 8 | 10 | High |
| | | Enhanced emissions- reporting obligations | 3 | 5 | Medium | 5 | 5 | High |
| | | Mandates on and regulation of existing products and services | 8 | 10 | Medium | 8 | 10 | High |
| Transition (Climate policies and regulations, market changes, new | Technology | Substitution of existing products and services with lower emissions options | 5 | 2 | Low | 5 | 2 | Low |
| | | Costs to transition to lower emissions technology | 5 | 8 | Medium | 5 | 8 | Medium |
| technologies, Value chain distruptions | Market | Changing customer behavior | 3 | 10 | Low | 3 | 10 | Medium |
| etc.) | | Uncertainty in market signals | 3 | 10 | Low | 5 | 10 | Low |
| | | Increased cost of raw materials | 5 | 10 | High | 5 | 10 | High |
| | Reputation | Shifts in consumer preferences | 8 | 7 | Medium | 8 | 7 | Medium |
| | | Stigmatization of sector | 8 | 10 | Medium | 7 | 10 | Low |
| | | Increased stakeholder concern or negative stakeholder feedback | 3 | 10 | Low | 7 | 10 | Low |
| Physical (Temperature increase, rising sea levels, storms extreme precipitation, landslides, floods etc.) | Acute | Increased severity of extreme weather events such as cyclones and floods | 7 | 10 | Medium | 5 | 10 | High |
| | Chronic | Changes in precipitation patterns and extreme variability in weather patterns | 5 | 10 | Medium | 5 | 10 | High |
| | | Rising mean temperatures | NA | NA | #I/T | NA | NA | #I/T |
| Table 17 Clive | | Rising sea levels | NA | NA | #I/T | See above | NA | #I/T |

Table 17 - Climate risk assessment



SUSTAINABILITY REPORT 2023

Climate-related opportunities

| Climate opportunity | | | Short term perspective (0-1 years) | | | Long term perspective (2 years and more) | | |
|--------------------------|----------------------------------------------------------------------------------------------|--------|---------------------------------------|----------|--------|---------------------------------------------|----------|--|
| | | Impact | Knowledge | Priority | Impact | Knowledge | Priority | |
| | Increased pricing of GHG emissions | 10 | 10 | High | 10 | 10 | High | |
| | Use of more efficient modes of transport | 4 | 2 | Low | 4 | 2 | Medium | |
| Resource efficiency | Use of more efficient production and distribution processes | 3 | 2 | Medium | 3 | 2 | Medium | |
| cinciency | Use of recycling | 1 | 2 | Low | 1 | 2 | Low | |
| | Move to more efficient buildings | 1 | 8 | Low | 1 | 8 | Low | |
| | Reduced water usage and consumption | 1 | 10 | Low | 1 | 10 | Low | |
| | Use of lower-emission sources of energy | 1 | 10 | Low | 1 | 10 | Low | |
| | Use of supportive policy incentives | 10 | 8 | High | 10 | 8 | High | |
| Energy source | Use of new technologies | 2 | 5 | Low | 8 | 5 | High | |
| | Participation in carbon market | 1 | 4 | Low | 1 | 4 | Low | |
| | Shift toward decentralized energy generation | 10 | 10 | High | 10 | 10 | High | |
| | Development and/or expansion of low emission goods and services | 4 | 2 | Medium | 4 | 2 | Medium | |
| | Development of climate adaptation and insurance risk solutions | 1 | 5 | Low | 1 | 5 | Low | |
| Products and services | Development of new products or services through R&D and innovation | 4 | 8 | Medium | 4 | 8 | High | |
| | Ability to diversify business activities | 8 | 6 | High | 8 | 6 | High | |
| | Shift in consumer preferences | 10 | 10 | High | 10 | 10 | High | |
| | Access to new markets | 10 | 7 | High | 10 | 7 | High | |
| Markets | Use of public-sector incentives | 10 | 10 | High | 10 | 10 | High | |
| | Access to new assets and locations needing insurance coverage | 5 | 7 | Medium | 5 | 7 | Medium | |
| Recillience | Participation in renewable energy programs and adoption of energy- efficiency measures | 2 | 10 | Low | 2 | 10 | Low | |
| Table 19 Climat | Resource substitutes/ diversification | 1 | 10 | Low | 1 | 10 | Low | |

Table 18 - Climate opportunity assessment



TINFOS AND THE UN SUSTAINABILITY DEVELOPMENT GOALS

Materiality assessment

As part of our sustainability efforts, Tinfos has cooperated with an independent party to conduct a materiality assessment to identify where we should prioritize our efforts and establish a framework for sustainability reporting.

The materiality assessment of Tinfos has been based on the methodology, principles, and guidelines from Global Reporting Initiative (GRI). The list of topics has been adjusted by the consulting firm to be relevant for Tinfos, using the International Hydropower Association's (IHA) Hydropower Sustainability Guidelines, as well as input from stakeholders, best practice in the industry and the consultant's experience.

As part of this work, stakeholders of the activities of the company have been mapped and key stakeholders have been involved through interviews and a survey.

The materiality assessment has identified 10 topics as the prioritized material topics for Tinfos. These are:

| Economic | Environmental | Social |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------|
| Economic performance Business integrity Good governance | Biodiversity Renewable energy Water resource management Climate change mitigation Climate change resilience | Labour rights Occupational health and safety |

Figure 15 - Material sustainability topics for Tinfos

The ESG objectives in Tinfos are closely aligned to the United Nations Sustainable Development Goals (SDGs) and the result from the materiality assessment. The 10 material topics identified by the materiality assessment and by dialogue with relevant stakeholders relates to 9 SDGs that are particularly important for our business activities as shown in the figure below.

| | 3 GOOD HEALTH AND WELL-BEING | 6 CLEAN WATER AND SANITATION | 7 AFFORDABLE AND CLEAN ENERGY | 8 DECENT WORK AND ECONOMIC GROWTH | 9 INDUSTRY, INNOVATION AND INFRASTRUCTURE | 13 climate | 14 LIFE BELOW WATER | | 16 PEACE, JUSTICE AND STRONG INSTITUTIONS |
|--------------------------------|---------------------------------|---------------------------------|----------------------------------|--------------------------------------|----------------------------------------------|------------|------------------------|---|-------------------------------------------------|
| Economic Performance | | | • | • | • | | | | |
| Business Integrity | | | | • | | | | | • |
| Good Governance | | | | • | | | | | • |
| Biodiversity | | | | | | | • | • | |
| Renewable Energy | | | ٠ | • | • | • | | | |
| Water Resource Management | | • | | | | • | ٠ | | |
| Climate Change MItigation | | | ٠ | | | ٠ | ٠ | ٠ | |
| Climate Change Resilience | | | • | | | ٠ | • | • | |
| Labour Rights | • | | | • | | | | | |
| Occupational Health and Safety | • | | | • | | | | | |

Figure 16 - Material topics relation to UN SDGs



The Tinfos Materiality Matrix and the Tinfos Materiality Table shown below summarizes all Topics identified and investigated, and how they are assessed by our stakeholders with regards to importance/influence and significance of impact to the UN sustainability development goals (SDGs).



Figure 17 - Tinfos materiality matrix

| Tinfos | Materiality | Table |
|--------|-------------|-------|
|--------|-------------|-------|



Lower Significance/Impact

Higher Significance/Impact

Figure 18 - Tinfos materiality table



ESG objectives

Based on the 10 material topics and their relation to the United Nations Sustainable Development Goals (SDGs), Tinfos has established ESG objectives for each of the SDGs that relates to the topics identified in the materiality assessment.



- At Tinfos we will take measures to avoid harmful pollution of air, water and soil.
- At Tinfos we will take measures to minimize disturbing noise from our construction activities.
- At Tinfos we will take measures to prevent abuse of drugs and harmful use of alcohol.
- At Tinfos we will take measures to prevent spread of infectious and transmitted diseases.
- At Tinfos we support public health initiatives for employees and community.
- At Tinfos, we shall take appropriate measures to identify risks and prevent pollution during construction and operation of hydropower plants.
- At Tinfos, we shall ensure that any project impact on water resources used by local community and stakeholders are identified and managed appropriately.
- At Tinfos, we will be cost effective in our preparation, implementation and operation of hydropower plants, ensuring affordable, clean and renewable energy for the community through our focused project conduct, operational experience and asset management excellence.
- It shall be safe to work at Tinfos, and the company shall conduct our business and activities in a way that prevents damage to persons, equipment and environment.
- At Tinfos, we shall seek common ground through regular dialogue and cooperation between employees and management in matters related to occupational health and work environment.
- At Tinfos we shall respect employees' right to form and join trade unions.
- At Tinfos, we will provide reliable hydropower plants that contribute to a safe, sustainable and renewable energy supply.
- At Tinfos, we will actively ensure the training and competence enhancement of local supervisory personnel and operators.
- Tinfos will increase the share of hydropower in the markets we operate as a renewable alternative to other less sustainable energy sources.
- Tinfos shall monitor and minimize energy consumption and greenhouse gas emissions in our project activities and business operations.
- Tinfos shall assess our hydropower plant resilience to climate change and apply these conditions in our design basis to ensure infrastructural safety and energy availability.
- At Tinfos, we shall identify, mitigate or minimize risks to biodiversity and life below water generated by our activities when implementing and operating hydropower plants.
- At Tinfos we undertake monitoring to ensure compliance with downstream seasonal variation flow regimes.
 - At Tinfos, we shall identify, mitigate or minimize risks to biodiversity and life on land generated by our activities when implementing and operating hydropower plants.
- At Tinfos, we shall always take measures to minimize the project impact area, and to take actions to encourage nature restauration before leaving the construction site.
- Tinfos has zero tolerance towards all forms of corruption and shall take active measures to ensure that this does not happen in our business or activities.
- At Tinfos, we shall act in an open and transparent manner, and we shall exercise integrity in all situations.



The management team of Tinfos has discussed all 17 SDGs, independently of the materiality assessment and found that we should establish objectives to three more SDGs where we believe that we may contribute within our own business activities; gender equality, responsible consumption and production and partnership for the goals. The following ESG objectives has been established in Tinfos for the three SDGs:



- At Tinfos, people of all genders shall have the same opportunity to get a job, to develop their experience and knowledge and to occupy leading positions in the company.
- At Tinfos salary determination is made with no consideration to gender.
- At Tinfos we strive to obtain a balanced proportion of men and women in our organization, at all levels and in all functions.
- At Tinfos, we shall take appropriate measures to identify risks and ensure transparent and sustainable handling procedures for substances and all kinds of waste during construction and operation of hydropower plants.
- At Tinfos we shall encourage our suppliers to take actions to prevent, reduce, recycle and reuse waste.
- At Tinfos we will take measures to ensure sustainable procurement for material and services.



Tinfos shall, with the purpose of sharing knowledge and experience with others, and to empower our own ability to perform in accordance with high ESG standards, seek cooperation and participation in selected initiatives and networks that promote sustainable conduct and ESG topics relevant to our business.





Partnerships for the goals

Partnerships for the goals (SDG 17) are crucial in our pursuit to develop and implement sustainable hydro powerplants in emerging markets in dire need for new renewable energy sources. In 2022 the following partnerships and networks were particularly important to us:

UN Global Compact

At Tinfos we are convinced that the active participation of business and industry is crucial for the world to succeed in achieving UN's sustainability goals. In UN Global Compact's webpages the following statement is made:

"UN Global Compact is a call to companies to align strategies and operations with universal principles on human rights, labor, environment and anticorruption, and take actions that advance societal goals."

Tinfos are by our membership committed to submit annual reports (Communication on Progress) to show how our work with these important topics are progressing. The membership in UNGC inspired us to publish our first report on sustainability back in 2021.

Norad

In Norad's webpages the following statement is made:

"Norad is the Norwegian agency for development cooperation. We work for the world to achieve the UN's sustainability goals. Together with our partners and on behalf of Norway, Norad strives for a greener future in a world without poverty. Human rights must be respected, and none left out. By way of knowledge and cooperation, we ensure that the funds of Norwegian development aid contribute to global development."

Tinfos entered in 2018 into an agreement with Norad regarding financial support to a feasibility study to develop small hydro power plants in Indonesia. The agreement was in 2022 prolonged until august 2023. The target of the agreement is to supply clean energy for households in Indonesia, and job opportunities within feasibility studies, environmental impact studies, civil works, operation, and administration of new hydro power plants with clear opportunities for both genders.



Lobu Dolom project, Sulawesi, Indonesia, Tinfos staff doing topography measurement. Photo: Local helper

Norfund

Norfund is the Norwegian Investment Fund for developing countries. In Norfund's webpages the following statement is made:

"Our mission is to create jobs and to improve lives by investing in businesses that drive sustainable development.

Norfund is owned and funded by the Norwegian Government and is the Government's most important tool for strengthening the private sector in developing countries, and for reducing poverty. Norfund helps to build sustainable businesses that would not otherwise be developed because of the high risks involved."

Tinfos entered in 2021 into a loan agreement with Norfund for the purpose of financing the 12 MW Lobu Dolom Hydro Power Project located in Sulawesi, Indonesia.

The agreement emphasizes among other topics that Tinfos in addition to the laws of Indonesia applicable to the project shall comply with the IFC Performance Standards and the IFC EHS Guidelines. These requirements spur Tinfos forward in our strive to develop and implement sustainable hydroelectric power plants creating financial, social and environmental values in the selected markets we operate in.



WHAT'S NEXT?

Sustainability is a complex matter. It is a challenge to contribute with a positive impact in one place, such as building new powerplants producing renewable energy, without creating some level of harm in another.

The world is in dire need of more renewable energy as a replacement for non-renewable and less sustainable energy sources. Renewable hydropower provides significant environmental and climate benefits. Our mission is to design, build, finance, operate and maintain high quality renewable energy powerplants that creates financial, social and environmental values in selected markets.

At Tinfos we aim to constantly improve and keep ourselves updated on sustainability issues with relevance to our area of business. We concentrate our efforts to avoid, mitigate, reduce or compensate for any negative impact our activities may have on the environment or community as we continue to build sustainable hydropower plants for renewable energy production.

We believe that hydropower implementation shall be and must be sustainable. At Tinfos we use the Hydropower Sustainability tools issued by International Hydropower Association as supporting tools and sources of knowledge (the HS Assessment Protocol, the HS Guidelines and the HS ESG Gap Analysis Tool) when assessing sustainability internally in Tinfos for our small and medium sized hydropower projects.

In 2021 Tinfos established a strategic vision and tactical mission reflecting both ESG and sustainability. We have established policies and objectives for ESG and sustainability, and we have developed and implemented new processes and procedures to monitor material input, energy-consumption, waste production and GHG emissions from our activities. From 2022 and onward the processes is being formalized into our governing documents and quality procedures as we continue to develop our sustainability tools.

Improving sustainability reporting

As we gain more experience with time and learn from the process, we will continue to develop new tools and raise our ambitions to improve our communication on sustainability with our stakeholders and the public in general.

We welcome any feedback, input or ideas that you may have.

 Contact:

 Name, title:
 Asgeir Drugli, Chief Sustainability Officer

 Phone:
 +47 450 21 003

 Email:
 asgeir.drugli@tinfos.no

This report is adapted to the Global Reporting Initiative (GRI), the Non-Financial Reporting Directive (NFRD), and the Task Force on Climate-Related Disclosures (TCFD). This does not mean that the report is aligned with these frameworks. Read more at www.nsrs.eu.



REFERENCE DOCUMENTATION

Governing documents available on tinfos.no

- Corporate Governance Policy
- Quality Policy
- Sustainability Policy
- HSE Policy
- Privacy and Data Protection Policy
- ESG Declaration of conformity supply chain
- Tinfos Code of Conduct
- Tinfos ESG objectives.

Tinfos reports available on tinfos.no

- Annal Report 2023 / Årsrapport 2023 (Financial)
- Health, safety and environment, Annual Report 2023
- Sustainability Report 2023 (this document)
- Account for Due Dilligence according to the Tranparency Act 2023



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